

PRINCE2-Exams

Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam



NEW QUESTION 1

- (Exam Topic 2)

How does PRINCE2 ensure that the specific management needs of an organization are met?

- A. By incorporating tailoring
- B. By mandating training
- C. By focusing on viability
- D. By representing best practice

Answer: D

NEW QUESTION 2

- (Exam Topic 2)

According to the 'continued business justification' principle, what must project benefits be aligned to?

- A. Regular deliveries throughout the project
- B. The business objectives
- C. The direction of the project board
- D. The technology available

Answer: B

Explanation:

Reference <https://www.whatisprince2.net/prince2-principle-continued-business-justification.php>

NEW QUESTION 3

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: B

NEW QUESTION 4

- (Exam Topic 2)

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

Answer: A

NEW QUESTION 5

- (Exam Topic 2)

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

- A. Directing a project
- B. Managing product delivery
- C. Managing a stage boundary
- D. Initiating a project

Answer: B

Explanation:

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

NEW QUESTION 6

- (Exam Topic 2)

Which is NOT considered when defining risk tolerance?

- A. A Project Board's attitude towards risk taking
- B. The allocated risk budget
- C. An organization's risk appetite
- D. The amount of risk a Project Board considers acceptable

Answer: B

NEW QUESTION 7

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

Answer: B

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 8

- (Exam Topic 2)

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

- A. PRINCE2 can be tailored to be used with any type of project
- B. A technically complex project should NOT tailor PRINCE2
- C. The tailoring of PRINCE2 is MOST appropriate for agile projects
- D. A project which is part of a programme should NOT tailor PRINCE2

Answer: A

Explanation:

Reference:
<http://prince2.wiki/Tailoring>

NEW QUESTION 9

- (Exam Topic 2)

Which is part of quality control?

- A. Undertake quality reviews
- B. Write Product Descriptions
- C. Provide assurance that the project is being conducted properly
- D. Document the customer's quality expectations

Answer: A

NEW QUESTION 10

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

Answer: B

NEW QUESTION 10

- (Exam Topic 2)

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Answer: B

NEW QUESTION 13

- (Exam Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Answer: D

NEW QUESTION 18

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

Answer: B

Explanation:

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

NEW QUESTION 19

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Answer: B

NEW QUESTION 22

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Answer: B

Explanation:

Reference <https://www.prince2primer.com/academy/uncategorized/>

NEW QUESTION 26

- (Exam Topic 2)

Which is a step in the recommended approach to 'defining and analyzing the products'?

- A. Preparing estimates
- B. Designing a plan
- C. Writing a project product description
- D. Identifying activities and dependencies

Answer: B

Explanation:

Reference <http://prince2.wiki/Plans>

NEW QUESTION 30

- (Exam Topic 2)

Which is one of the six aspects of project performance to be managed?

- A. Efficiency
- B. Timescales
- C. Estimate
- D. Work

Answer: B

Explanation:

Reference

http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_perform

NEW QUESTION 34

- (Exam Topic 2)

Why does the project board review the PID during an end stage assessment?

- A. To confirm that project controls are adequate for the remainder of the project
- B. To notify the commissioning organization that the project has been authorized
- C. To review summarized progress to date and decide what to do next with the project
- D. To ensure that post-project reviews of operational performance are planned

Answer: C

NEW QUESTION 36

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

Answer: A

NEW QUESTION 37

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Answer: A

Explanation:

Reference <https://www.whatisprince2.net/prince2-theme-plans.php>

NEW QUESTION 40

- (Exam Topic 2)

Which role is responsible for appointing the senior user in a project that is independent from a program?

- A. The project manager
- B. The executive
- C. Corporate, program management or the customer
- D. Project assurance

Answer: C

Explanation:

Reference <https://www.prince2primer.com/prince2-roles-and-responsibilities/>

NEW QUESTION 44

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Answer: D

NEW QUESTION 49

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Answer: D

NEW QUESTION 51

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Chair
- D. Producer

Answer: C

NEW QUESTION 55

- (Exam Topic 2)

What is a goal of the 'implement' step within the recommended risk management procedure?

- A. To prepare specific management responses to identified risks
- B. To monitor the effectiveness of actioned risk responses
- C. To estimate the risk to the project in terms of probability and impact
- D. To communicate information related to the risks faced by the project

Answer: C

NEW QUESTION 60

- (Exam Topic 2)

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Answer: C

NEW QUESTION 65

- (Exam Topic 2)

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Answer: A

NEW QUESTION 69

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

Answer: D

NEW QUESTION 74

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?

- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

Answer: A

NEW QUESTION 79

- (Exam Topic 2)

Which is a purpose of the 'initiating a project' process?

- A. To produce a stage plan for each stage of a multi-stage project
- B. To enable the project board to decide whether it is worthwhile to initiate a project
- C. To provide a fixed point at which acceptance for the project product is confirmed
- D. To enable an organization to understand the work needed to deliver the project's products

Answer: B

Explanation:

Reference

http://prince2.wiki/Initiating_a_Project#Objective

NEW QUESTION 81

- (Exam Topic 2)

Identify the missing word in the following sentence.

A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

- A. benefits
- B. dis-benefits
- C. issues
- D. risks

Answer:

A

Explanation:

A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.

Reference

<http://p2.tech-academy.co.uk>

NEW QUESTION 85

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Answer: C

NEW QUESTION 88

- (Exam Topic 2)

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

- A. Only corporate or programme management
- B. Only the Project Board
- C. Only the Project Manager
- D. All levels of management

Answer: D

NEW QUESTION 91

- (Exam Topic 2)

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

- A. A description of the risk management procedure
- B. An explanation of the company's risk appetite
- C. The names of the assigned actionees for each risk
- D. Estimations of the likelihood and impact of risks

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-2017-risk-theme-changes/>

NEW QUESTION 92

- (Exam Topic 2)

Which is a recommended quality review team role?

- A. Project Manager
- B. Assurance
- C. Project Support
- D. Administrator

Answer: D

NEW QUESTION 97

- (Exam Topic 2)

As a minimum requirement for applying the risk theme, what must specifically be assessed?

- A. Whether a risk may cause the project to exceed its cost tolerance
- B. Whether a risk may affect the project-level quality tolerances
- C. Whether a risk may impact the underlying technical assumptions
- D. Whether a risk may alter the project's business justification

Answer: D

NEW QUESTION 101

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record cross-references to issues relating to the quality of the products
- B. To record the date a completed work package was received
- C. To provide the status of quality activities carried out for completed products
- D. To capture quality concerns about completed products

Answer: B

NEW QUESTION 104

- (Exam Topic 2)

Which activity is part of the recommended risk management procedure?

- A. Allocating a budget to investigate issues
- B. Reviewing risk management practices to ensure that they are performing effectively
- C. Sending information to stakeholders about risks to the projects
- D. Resolving conflicts between the project and the programme board

Answer: B

NEW QUESTION 109

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

Answer: A

Explanation:

Reference

http://prince2.wiki/Starting_Up_a_Project#Purpose

NEW QUESTION 113

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

Answer: C

NEW QUESTION 116

- (Exam Topic 2)

Identify the missing words in the following sentence.

The project manager [?] for day-to-day management of the project.

- A. and the project board are responsible
- B. and the team manager(s) are accountable
- C. has responsibility
- D. decides who is responsible

Answer: C

Explanation:

Reference

http://prince2.wiki/Directing_a_Project

NEW QUESTION 119

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

Answer: B

NEW QUESTION 124

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

Answer: A

Explanation:

Reference
http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

NEW QUESTION 129

- (Exam Topic 2)

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Answer: D

NEW QUESTION 134

- (Exam Topic 2)

Identify the missing words in the following sentence. Project assurance personnel [?] the project manager.

- A. are able to overturn the decisions of
- B. must be accountable to
- C. should support
- D. report to the project board and

Answer: C

NEW QUESTION 136

- (Exam Topic 2)

Which is a purpose of the change theme?

- A. To prevent change to baselined products
- B. To identify, assess and control any potential and approved changes to baselined products
- C. To establish mechanisms to monitor and compare actual achievements against those planned
- D. To assess and control uncertainty

Answer: B

Explanation:

Reference
<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme>

NEW QUESTION 139

- (Exam Topic 2)

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

- A. End stage report
- B. Checkpoint report
- C. Highlight report
- D. Exception report

Answer: D

NEW QUESTION 142

- (Exam Topic 2)

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Answer: A

NEW QUESTION 143

- (Exam Topic 2)

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Answer: C

NEW QUESTION 148

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

Answer: C

NEW QUESTION 150

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

Answer: A

Explanation:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

NEW QUESTION 153

- (Exam Topic 2)

Which statement about project roles is CORRECT?

- A. The project organization must be defined using the roles and responsibilities in PRINCE2
- B. The project team structure defined in PRINCE2 must be used, but other roles may be added
- C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required
- D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Answer: C

NEW QUESTION 154

- (Exam Topic 2)

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

- A. To identify responses to risks documented in the business case
- B. To identify information about the project environment and objectives
- C. To identify the roles to be involved in risk management activities
- D. To identify uncertainties that may impact on the delivery of the project objectives

Answer: D

Explanation:

Reference
http://prince2.wiki/Risk#The_Risk_Management_Procedure

NEW QUESTION 158

- (Exam Topic 2)

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

Answer: C

Explanation:

Reference
http://prince2.wiki/Risk#Risk_Budget

NEW QUESTION 159

- (Exam Topic 2)

How does the project plan help to support the 'manage by stages' principle?

- A. By identifying the customer's quality expectations
- B. By defining products to ensure they are fit for purpose
- C. By identifying the major control points and milestones
- D. By estimating the timescales and costs of the project

Answer: C

Explanation:

Reference
http://prince2.wiki/Manage_by_stages

NEW QUESTION 164

- (Exam Topic 2)

What information should be recorded in the quality register?

- A. Planned activities to determine whether the products are fit for purpose
- B. Potential threats to the project's objectives and how they will be managed
- C. Lessons that the project will capture and use during the project
- D. Off-specifications that will occur during the project

Answer: C

Explanation:

Reference <https://mplaza.pm/prince2-quality-register-template/>

NEW QUESTION 167

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

- A. One
- B. Two
- C. Three
- D. Six

Answer: C

Explanation:

Reference: <https://p2.tech-academy.co.uk/organisation/>

NEW QUESTION 172

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. Each member of the project management team must have a written role description
- B. The roles of the project management team must be combined, wherever possible
- C. The project manager must be appointed from the supplier organization
- D. The frequency of communication to the project's stakeholders must be documented

Answer: D

Explanation:

Reference
http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 174

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- * 1. To control the link between the people managing the project and the people producing the products
- * 2. To approve requests for change received during the completed stage
- * 3. To provide information to the project board on the performance of the current stage
- * 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: C

Explanation:

Reference
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 178

- (Exam Topic 2)

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

- A. That the appropriate number and type of meetings are held
- B. That the project is divided into an appropriate number of stages

- C. That the appropriate information is provided to make decisions
- D. That the project method relates to the project's environment

Answer: D

Explanation:

Reference

http://prince2.wiki/Tailor_to_suit_the_project_environment

NEW QUESTION 182

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

Answer: A

NEW QUESTION 187

- (Exam Topic 2)

Which is a benefit of applying the 'tailor to suit the project' principle?

- A. Project management becomes less bureaucratic
- B. The capability of leadership is strengthened
- C. The project environment complexity is reduced
- D. The number of outputs is reduced

Answer: C

NEW QUESTION 189

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Answer: A

NEW QUESTION 194

- (Exam Topic 2)

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

- A. project cost tolerance
- B. stage cost tolerance
- C. Work Package cost tolerance
- D. product cost tolerance

Answer: C

NEW QUESTION 196

- (Exam Topic 2)

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

Answer: C

Explanation:

Reference

<http://prince2.wiki/Quality>

NEW QUESTION 197

- (Exam Topic 2)

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

- A. After the executive has been appointed
- B. When authorized by the corporate, programme management or the customer

- C. Before work to start the project commences
- D. When an organization produces its business plans

Answer: C

Explanation:

Reference:

http://prince2.wiki/Continued_business_justification

NEW QUESTION 198

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

Answer: A

Explanation:

Reference <https://www.prince2primer.com/prince2-change-control/>

NEW QUESTION 200

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

Answer: C

NEW QUESTION 205

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

Answer: B

Explanation:

Reference

http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

NEW QUESTION 208

- (Exam Topic 2)

Which statement describes the 'Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Answer: A

NEW QUESTION 209

- (Exam Topic 2)

Where should decisions regarding the tailoring of the project be recorded?

- A. Project brief
- B. Project initiation documentation
- C. Project mandate
- D. Stage plan

Answer: D

NEW QUESTION 211

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

Answer: A

NEW QUESTION 214

- (Exam Topic 2)

Which are characteristics of stakeholders?

- * 1. They are often affected by the project
- * 2. They agree with every project objective
- * 3. They are only/always external to the corporate organization
- * 4. They typically interact with the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

Explanation:

Reference <https://www.prince2.com/blog/how-to-identify-stakeholders/>

NEW QUESTION 217

- (Exam Topic 2)

Which is a purpose of the quality theme?

- A. To check that the project is viable and achievable
- B. To ensure that the project outputs are agreed
- C. To ensure that formal issues are recorded
- D. To enable the project to be managed according to plan

Answer: A

NEW QUESTION 222

- (Exam Topic 2)

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Answer: C

NEW QUESTION 227

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. To document the project management team structure
- B. To define the experience required for each project role
- C. To include external stakeholders on the project board
- D. To train project team members in the use of PRINCE2

Answer: A

Explanation:

Reference

http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 232

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

Answer: B

Explanation:

Reference

http://prince2.wiki/Directing_a_Project#Objective

NEW QUESTION 234

- (Exam Topic 2)

Identify the missing words in the following sentence.

The role of [?] is assigned to the project manager if it is not allocated to another person.

- A. change authority
- B. project assurance
- C. project support
- D. senior user

Answer: C

Explanation:

Reference

http://prince2.wiki/Roles_and_responsibilities

NEW QUESTION 237

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

Answer: D

NEW QUESTION 240

- (Exam Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Answer: D

NEW QUESTION 241

- (Exam Topic 2)

Identify the missing words in the following sentence.

When proposed changes [?], the change authority must refer the decision back to the project board.

- A. are below the agreed change budget
- B. are objected to by team members
- C. are rejected by the change authority
- D. exceed the agreed change budget

Answer: D

NEW QUESTION 246

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Answer: A

NEW QUESTION 247

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

Answer: B

Explanation:

Reference

http://prince2.wiki/Themes#Plans_Theme

NEW QUESTION 249

- (Exam Topic 2)

What is a risk actionee responsible for?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Answer: D

NEW QUESTION 251

- (Exam Topic 2)

What should be recorded in a quality register?

- * 1. Activities to ensure the products are fit for purpose
- * 2. Identified threats and opportunities
- * 3. Problems and concerns to be managed informally
- * 4. Roles responsible for reviewing the project's products

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

Answer: D

NEW QUESTION 253

- (Exam Topic 2)

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Answer: A

NEW QUESTION 257

- (Exam Topic 2)

What is the result of the change derived from using the project's product?

- A. Benefit
- B. Dis-benefit
- C. Outcome
- D. Output

Answer: C

NEW QUESTION 262

- (Exam Topic 1)

Which is an objective of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Provide management control and direction
- C. Control the day-to-day running of the project
- D. Provide accurate progress information to the Project Manager

Answer: B

NEW QUESTION 266

- (Exam Topic 2)

Which is a purpose of the Risk Register?

- A. Describe the risk management techniques and standards to be applied to the project
- B. Act as a central record of information relating to the identified risks for the project
- C. Act as a repository for informal issues
- D. List the responsibilities for achieving an effective risk management procedure

Answer: B

NEW QUESTION 270

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

Answer: C

NEW QUESTION 273

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Answer: C

NEW QUESTION 278

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 280

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Answer: A

NEW QUESTION 284

- (Exam Topic 1)

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

- A. Those with a financial interest in the project
- B. Those who will manage the project on a day-to-day basis
- C. Those who will specify the desired outputs of the project
- D. Those who will create the project's outputs

Answer: B

NEW QUESTION 287

- (Exam Topic 1)

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using PRINCE2 form the [?] of the method.

- A. Principles
- B. Themes
- C. Processes
- D. Techniques

Answer: A

NEW QUESTION 288

- (Exam Topic 1)

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

- A. a corporate
- B. a temporary
- C. an external
- D. a technical

Answer: B

NEW QUESTION 290

- (Exam Topic 1)

Which of the following statements about the Closing a Project process are true?

- * 1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
- * 2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Answer: B

NEW QUESTION 292

- (Exam Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Answer: C

NEW QUESTION 295

- (Exam Topic 1)

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Answer: B

NEW QUESTION 299

- (Exam Topic 1)

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Answer: A

NEW QUESTION 301

- (Exam Topic 1)

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Answer: C

NEW QUESTION 302

- (Exam Topic 1)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Answer: C

NEW QUESTION 303

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

Answer: C

NEW QUESTION 305

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Quality assurance
- B. Risk management
- C. Verification and audit
- D. Progress reporting

Answer: C

NEW QUESTION 306

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Answer: B

NEW QUESTION 310

- (Exam Topic 1)

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Answer: B

NEW QUESTION 311

- (Exam Topic 1)

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

- A. quality
- B. supplier
- C. risk
- D. product

Answer: B

NEW QUESTION 313

- (Exam Topic 1)

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Answer: B

NEW QUESTION 316

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Answer: D

NEW QUESTION 321

- (Exam Topic 1)

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager

D. Team Manager and external supplier

Answer: C

NEW QUESTION 322

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Answer: B

NEW QUESTION 324

- (Exam Topic 1)

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

- A. Create a separate Project Board to manage the supplier elements of the project
- B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.
- C. Create user and supplier groups
- D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Answer: C

NEW QUESTION 327

- (Exam Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Answer: B

NEW QUESTION 329

- (Exam Topic 1)

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Answer: B

NEW QUESTION 331

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

Answer: B

NEW QUESTION 336

- (Exam Topic 1)

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Answer: B

NEW QUESTION 339

- (Exam Topic 1)

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description

- B. Team Plan
- C. Work Package
- D. Stage Plan

Answer: C

NEW QUESTION 342

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Answer: D

NEW QUESTION 344

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Answer: B

NEW QUESTION 346

- (Exam Topic 1)

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Answer: A

NEW QUESTION 349

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