



# PRINCE2-Exams

## Exam Questions PRINCE2-Foundation

PRINCE2 Foundation exam

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#### NEW QUESTION 1

- (Exam Topic 2)

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

- A. Creating a product flow diagram
- B. Writing the product description
- C. Writing a project product description
- D. Documenting the plan

**Answer:** A

#### NEW QUESTION 2

- (Exam Topic 2)

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

**Answer:** B

#### NEW QUESTION 3

- (Exam Topic 2)

How does the 'managing product delivery' process achieve its purpose?

- A. By agreeing requirements for how project work should be undertaken
- B. By producing highlight reports to enable the project board to oversee the work
- C. By requiring the project manager to produce and monitor team plans
- D. By escalating issues and risks that cannot be resolved within stage tolerance

**Answer:** A

#### NEW QUESTION 4

- (Exam Topic 2)

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

- A. Each party may have their own business case for undertaking the project
- B. Both parties must apply the same external governance to the project
- C. The risk appetite should be collaboratively set before the project starts
- D. Management systems need to be unified for successful project delivery

**Answer:** A

#### NEW QUESTION 5

- (Exam Topic 2)

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

- A. By providing a common understanding of the products required
- B. By providing the tolerances for the project manager's objectives
- C. By providing roles descriptions for the project management team
- D. By providing the justification for the project

**Answer:** A

#### NEW QUESTION 6

- (Exam Topic 2)

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

**Answer:** D

#### NEW QUESTION 7

- (Exam Topic 2)

How does the project board use the 'manage by stages' principle to control the project?

- A. By approving the project management team
- B. By reviewing project viability at defined intervals
- C. By ensuring that the benefits are managed and controlled
- D. By reviewing previous project closure documentation

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_stages](http://prince2.wiki/Manage_by_stages)

#### NEW QUESTION 8

- (Exam Topic 2)

Whose approval is needed to replace a Stage Plan with an Exception Plan?

- A. Corporate or programme management
- B. Project Board
- C. Project Manager
- D. Team Manager

**Answer:** B

#### NEW QUESTION 9

- (Exam Topic 2)

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

**Answer:** C

#### NEW QUESTION 10

- (Exam Topic 2)

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

- A. Project board, project manager and project assurance roles
- B. Directing, managing and delivering levels
- C. Business, user and supplier interests
- D. Corporate, programme management or the customer parties

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Define\\_roles\\_and\\_responsibilities](http://prince2.wiki/Define_roles_and_responsibilities)

#### NEW QUESTION 10

- (Exam Topic 2)

Which management level should approve a course of action if project-level tolerance is exceeded?

- A. Corporate, programme management or the customer
- B. Project board
- C. Project manager
- D. Team manager

**Answer:** A

#### NEW QUESTION 11

- (Exam Topic 2)

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

**Answer:** D

#### NEW QUESTION 16

- (Exam Topic 2)

According to PRINCE2, why might there be more than one business case for a project?

- A. There may be more than one management stage in the project
- B. The project may be in a commercial environment with a number of suppliers
- C. There may be more than one work package being delivered in the project
- D. The project may be in a programme environment

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/>

**NEW QUESTION 20**

- (Exam Topic 2)

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

**Answer: B**

**Explanation:**

Reference <https://www.prince2primer.com/academy/uncategorized/>

**NEW QUESTION 24**

- (Exam Topic 2)

What does the communication management approach define?

- \* 1. How versions of products will be described on information sent to interested parties
- \* 2. How information should be sent to interested parties
- \* 3. How often information should be sent to interested parties
- \* 4. How the PRINCE2 roles will be combined during the project

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer: B**

**NEW QUESTION 28**

- (Exam Topic 2)

Which is a purpose of the 'managing a stage boundary' process?

- A. To enable the project board to approve the continuation of the project
- B. To exercise overall control over the project while delegating day-to-day management
- C. To assign work to be controlled by the team manager
- D. To define the work that needs to be done to deliver the project product

**Answer: A**

**Explanation:**

Reference  
[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

**NEW QUESTION 30**

- (Exam Topic 2)

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

**Answer: A**

**NEW QUESTION 34**

- (Exam Topic 2)

Which statement about the length of management stages in a project is CORRECT?

- A. A higher level of major risk will require a stage to be longer
- B. Stage length is influenced by project board availability
- C. A higher level of major risk will require a stage to be shorter
- D. Use of management stages represents a time driven control

**Answer: C**

**NEW QUESTION 37**

- (Exam Topic 2)

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

- A. Continued business justification
- B. Defined roles and responsibilities
- C. Manage by exception

D. Manage by stages

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Manage\\_by\\_exception](http://prince2.wiki/Manage_by_exception)

#### NEW QUESTION 39

- (Exam Topic 2)

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

- A. Business case
- B. Plans
- C. Change
- D. Progress

**Answer:** A

#### NEW QUESTION 42

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To tailor the project's products and roles so that the project suits the circumstances
- B. To respond to the project mandate by starting up a project
- C. To provide an interface between the project and corporate management
- D. To ensure the stage products are delivered to the stated quality standards

**Answer:** C

**Explanation:**

Reference:

<https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-princ>

#### NEW QUESTION 43

- (Exam Topic 2)

What is an advantage of applying the 'manage by stages' principle?

- A. The PRINCE2 method can be used for any type of project
- B. The project delivers benefits that are aligned with strategic objectives
- C. The project has decision points so that it does not run on in an uncontrolled manner
- D. Tolerances can be defined for delegated authority

**Answer:** C

#### NEW QUESTION 48

- (Exam Topic 2)

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

**Answer:** D

#### NEW QUESTION 50

- (Exam Topic 2)

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

**Answer:** D

#### NEW QUESTION 52

- (Exam Topic 2)

How should the 'managing a stage boundary' process be used towards the end of a project's final delivery stage?

- A. To plan the activities of the closing a project' process
- B. To implement any exception plan requests from the project board
- C. To create a benefits management approach for corporate, programme management or the customer
- D. To review an issue received from a team manager

**Answer:** A

**NEW QUESTION 53**

- (Exam Topic 2)

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

**Answer:** D

**NEW QUESTION 58**

- (Exam Topic 2)

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

**Answer:** C

**NEW QUESTION 61**

- (Exam Topic 2)

Which is a factor when deciding the duration of a management stage?

- A. The work packages to be delivered
- B. The level of risk in the project
- C. The cost of the stage
- D. The number of products to be produced in the project

**Answer:** B

**Explanation:**

Reference <https://www.prince2primer.com/the-design-of-prince2-management-stages/>

**NEW QUESTION 65**

- (Exam Topic 2)

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

**Answer:** A

**NEW QUESTION 68**

- (Exam Topic 2)

What must be done for a project to be a PRINCE2 project?

- A. The project must form part of a programme or portfolio
- B. The project must meet the minimum requirements for applying the themes
- C. The project must use the recommended approach to planning
- D. The project roles must be combined wherever possible

**Answer:** A

**NEW QUESTION 69**

- (Exam Topic 2)

Which process has the objective of confirming that acceptance criteria have been met?

- A. Controlling a stage
- B. Directing a project
- C. Managing product delivery
- D. Closing a project

**Answer:** D

**NEW QUESTION 72**

- (Exam Topic 2)

What is the minimum number of management stages required by PRINCE2?



- A. Two stages: to initiate and to deliver the project
- B. One stage: to cover the whole project
- C. Three stages: to initiate, to deliver and to close the project
- D. Four stages: to start, to initiate, to deliver and to close the project

**Answer:** A

#### NEW QUESTION 73

- (Exam Topic 2)

Identify the missing word in the following sentence. The risk response type [ ? ] can be used to respond to a threat and an opportunity.

- A. Avoid
- B. Reduce
- C. Share
- D. Transfer

**Answer:** C

#### NEW QUESTION 78

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. During a quality review meeting [ ? ] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

**Answer:** C

#### NEW QUESTION 80

- (Exam Topic 2)

Which describes a project benefit?

- A. A specialist product of the project
- B. The result of a change derived from using the project's products
- C. An uncertain result caused by project actions
- D. A measurable improvement resulting from an outcome

**Answer:** D

#### NEW QUESTION 85

- (Exam Topic 2)

The application of which principle helps to define what should be included in a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

**Answer:** C

#### NEW QUESTION 90

- (Exam Topic 2)

Identify the missing words in the following sentence.

The six aspects of project performance to be managed are [ ? ] costs, timescales and scope.

- A. benefits, change, risk,
- B. benefits, quality, risk,
- C. change, quality, risk,
- D. benefits, change, quality,

**Answer:** B

#### Explanation:

Reference:

[http://prince2.wiki/Introduction:\\_The\\_PRINCE2\\_Foundation\\_Training\\_Manual](http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual)

#### NEW QUESTION 94

- (Exam Topic 2)

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

**Answer:**



C

#### NEW QUESTION 97

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [ ? ] to reflect the needs of the different levels of management involved in a project.

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

**Answer:** B

#### NEW QUESTION 101

- (Exam Topic 2)

What must a PRINCE2 project demonstrate?

- A. Application of PRINCE2 principles
- B. Application of proper leadership skills
- C. Application of the activities in each process
- D. Application of tools appropriate for the industry

**Answer:** A

#### NEW QUESTION 103

- (Exam Topic 2)

Identify the missing words in the following sentence.

The 'managing a stage boundary' process should be executed [ ? ] a management stage.

- A. when a stage plan has been prepared for
- B. at the beginning of
- C. when all the delivery steps have been completed within
- D. at, or close to the end of,

**Answer:** D

#### Explanation:

Reference [https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros\\_1](https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_1)

#### NEW QUESTION 105

- (Exam Topic 2)

Which is an objective of the 'starting up a project' process?

- A. To approve the initiation stage
- B. To select the project mandate
- C. To define the project quality management approach
- D. To appoint the project management team

**Answer:** A

#### Explanation:

Reference

[http://prince2.wiki/Starting\\_Up\\_a\\_Project#Purpose](http://prince2.wiki/Starting_Up_a_Project#Purpose)

#### NEW QUESTION 109

- (Exam Topic 2)

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a project
- B. Managing a stage boundary
- C. Controlling a stage
- D. Starting up a project

**Answer:** C

#### Explanation:

Reference

<https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-p>

#### NEW QUESTION 113

- (Exam Topic 2)

Which role is responsible for the quality of the specialist products delivered in the project?

- A. Executive
- B. Senior user

- C. Senior supplier
- D. Project assurance

**Answer:** C

**Explanation:**

Reference  
[http://www.fmdconsultants.co.uk/p2\\_roles\\_and\\_responsibilities\\_v01.docx](http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx)

**NEW QUESTION 116**

- (Exam Topic 2)

Which is a true statement about PRINCE2 event-driven controls?

- A. Event-driven controls take place at predefined periodic intervals
- B. Event-driven controls are produced at the frequency defined in a Work Package
- C. Event-driven controls are used for decision making
- D. Checkpoint Reports are event-driven controls

**Answer:** C

**NEW QUESTION 121**

- (Exam Topic 2)

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

**Answer:** C

**NEW QUESTION 124**

- (Exam Topic 2)

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [ ? ] created meet(s) the needs of the business.

- A. controls
- B. products
- C. project management team
- D. stages

**Answer:** B

**NEW QUESTION 128**

- (Exam Topic 2)

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- \* 1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
- \* 2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** D

**NEW QUESTION 131**

- (Exam Topic 2)

Which statement about time-driven controls is CORRECT?

- A. Time-driven controls are used for monitoring the progress of work packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An exception report is a time-driven control

**Answer:** A

**Explanation:**

Reference  
[http://prince2.wiki/Progress#Event-Driven\\_and\\_Time-Driven\\_Controls](http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls)

**NEW QUESTION 134**

- (Exam Topic 2)

How often should the 'controlling a stage' process be used during a project?

- A. Once, for the whole project
- B. For each delivery stage in the project
- C. Whenever the project board meets
- D. Twice, for initiation and for the rest of the project

**Answer:** B

#### NEW QUESTION 139

- (Exam Topic 2)

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [ ? ] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

**Answer:** B

#### Explanation:

Reference

<http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/>

#### NEW QUESTION 143

- (Exam Topic 2)

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

- A. They should be returned to corporate, programme management or customer
- B. They should be used to create an alternative business case for the project
- C. They should be transferred back to the project board to reassign
- D. They should be used to deliver a reduction in the scope of the project

**Answer:** A

#### NEW QUESTION 144

- (Exam Topic 2)

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

- A. Team Plan
- B. Stage Plan
- C. Benefits Review Plan
- D. Project Plan

**Answer:** B

#### NEW QUESTION 148

- (Exam Topic 2)

Which is a purpose of a project brief?

- A. To act as a base document which enables the project board to assess progress
- B. To provide a sound basis for project initiation
- C. To define how the achievement of the project's benefits can be measured
- D. To provide a description of the means and frequency of communication

**Answer:** B

#### Explanation:

<http://www.prince2how2.com/2014/12/prince2-project-brief-template.html>

#### NEW QUESTION 150

- (Exam Topic 2)

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

**Answer:** C

#### NEW QUESTION 155

- (Exam Topic 2)

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages

- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

**Answer:** A

#### NEW QUESTION 159

- (Exam Topic 2)

What is documented in the project plan to support the 'manage by exception' principle?

- A. The project's tolerances for cost and time
- B. A project product's quality criteria
- C. The expected project benefits
- D. Activities to mitigate project risks

**Answer:** A

#### NEW QUESTION 163

- (Exam Topic 2)

Who is responsible for documenting any tailoring of the business case theme?

- A. Executive
- B. Business project assurance
- C. Project manager
- D. Corporate management

**Answer:** C

#### NEW QUESTION 167

- (Exam Topic 2)

Which process monitors work that has been assigned to a team manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer:** D

#### Explanation:

Reference <https://www.whatisprince2.net/prince2-process-managing-product-delivery.php>

#### NEW QUESTION 172

- (Exam Topic 2)

What is a benefits management approach used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. How the project has progressed against its plans
- D. The suitability of the project management team structure

**Answer:** A

#### Explanation:

Reference <https://mplaza.pm/prince2-benefits-management-approach-template/>

#### NEW QUESTION 175

- (Exam Topic 2)

Which of the following statements about lines of authority and reporting are true?

- \* 1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
- \* 2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** C

#### NEW QUESTION 177

- (Exam Topic 2)

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

- A. The senior user's responsibilities for realizing benefits
- B. Statements of actual versus forecast benefits at reviews
- C. The management actions needed to ensure benefits are realized

D. No specific documents related to benefits are necessary

**Answer:** A

#### NEW QUESTION 180

- (Exam Topic 2)

What may be funded from a risk budget?

- A. Corrections required due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the risk management approach

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Risk#Risk\\_Budget](http://prince2.wiki/Risk#Risk_Budget)

#### NEW QUESTION 185

- (Exam Topic 2)

What problem may occur if projects are not aligned with corporate business strategy?

- A. The control of projects may be poor
- B. The outputs may be of poor quality
- C. The objectives of different projects may overlap
- D. The project management approaches used may differ

**Answer:** D

#### NEW QUESTION 186

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To create and authorize the project mandate
- B. To ensure that work on products allocated to the team is authorized and agreed
- C. To control the day-to-day running of the project
- D. To delegate day-to-day management of the project to the project manager

**Answer:** D

**Explanation:**

Reference: <https://www.prince2primer.com/directing-a-project-in-prince2/>

#### NEW QUESTION 191

- (Exam Topic 2)

Which are objectives of the 'managing a stage boundary' process?

- \* 1. To control the link between the people managing the project and the people producing the products
- \* 2. To approve requests for change received during the completed stage
- \* 3. To provide information to the project board on the performance of the current stage
- \* 4. To review and, if necessary, update the project management team structure and role descriptions

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Managing\\_a\\_Stage\\_Boundary#Objective](http://prince2.wiki/Managing_a_Stage_Boundary#Objective)

#### NEW QUESTION 193

- (Exam Topic 2)

Which is a purpose of the Starting up a Project process?

- A. Provide information so a decision can be made as to whether a project is viable and worthwhile to initiate
- B. Define the means of communication between the project and corporate or programme management
- C. Define the project controls
- D. Record any identified risks in the Risk Register

**Answer:** A

#### NEW QUESTION 197

- (Exam Topic 2)

Which product identifies how often stakeholders require information?

- A. Communication management approach
- B. Quality management approach
- C. Change control approach
- D. Risk management approach

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Communication\\_Management\\_Strategy\\_Template#Content\\_of\\_the\\_Communication\\_Manag](http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Manag)

#### NEW QUESTION 200

- (Exam Topic 2)

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

**Answer:** A

#### NEW QUESTION 205

- (Exam Topic 2)

When should the level of tailoring be defined?

- A. During the initiation stage
- B. When reviewing what has been learned to date
- C. As a response to issues and risks experienced
- D. Before the project is triggered by the project mandate

**Answer:** C

**Explanation:**

Reference <https://www.prince2primer.com/tailoring-prince2-methodology/>

#### NEW QUESTION 206

- (Exam Topic 2)

Which is an objective of the 'initiating a project' process?

- A. To ensure that baselines are established and controlled
- B. To ensure that the business case is kept under review
- C. To ensure that the planned products are delivered within tolerances
- D. To ensure that user acceptance of the products is confirmed

**Answer:** C

**Explanation:**

Reference

[http://prince2.wiki/Initiating\\_a\\_Project#Objective](http://prince2.wiki/Initiating_a_Project#Objective)

#### NEW QUESTION 211

- (Exam Topic 2)

Which theme verifies that a project's products are fit for purpose?

- A. Business case
- B. Organization
- C. Quality
- D. Progress

**Answer:** C

**Explanation:**

Reference

<http://prince2.wiki/Quality>

#### NEW QUESTION 214

- (Exam Topic 2)

Which describes an off-specification?

- A. An interdependency between products that was previously unidentified
- B. The addition of an improvement to a product description
- C. A prototype demonstrating a possible design solution
- D. The production of more than the defined quantity of a specialist product
- E. That the right people are involved in appropriate roles

**Answer:** A

**Explanation:**

Reference <https://www.prince2primer.com/prince2-change-control/>

**NEW QUESTION 215**

- (Exam Topic 2)

Why is a project brief produced?

- A. To act as a trigger for the 'starting up a project' process
- B. To record the how the project will communicate with its stakeholders
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the project board as a basis for reviewing the progress of a project

**Answer:** C

**NEW QUESTION 217**

- (Exam Topic 2)

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [ ? ] and set aside to fund specific management responses to a project's threats and opportunities.

- A. change budget
- B. project budget
- C. project's cost tolerance
- D. project's risk tolerance

**Answer:** B

**NEW QUESTION 222**

- (Exam Topic 2)

Where should a team manager look for information about the quality required for a product?

- A. Project initiation documentation
- B. Product description
- C. Team plan
- D. Quality management approach

**Answer:** B

**Explanation:**

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Knowledge\\_provided\\_by\\_PRINCE2](http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2)

**NEW QUESTION 225**

- (Exam Topic 2)

Which is a minimum requirement for applying the change theme?

- A. To identify whether an issue affects the continuation of the project
- B. To ensure each change is managed as an exception
- C. To produce a breakdown of the products to be produced
- D. To tailor all changes to improve the quality of the project

**Answer:** B

**NEW QUESTION 230**

- (Exam Topic 2)

How is the tailoring approach defined for a project?

- A. The project board approves the approach
- B. The project board documents the approach
- C. Project assurance approves the approach
- D. Project assurance documents the approach

**Answer:** A

**NEW QUESTION 233**

- (Exam Topic 2)

What theme estimates the cost of delivering the project?



- A. Business Case
- B. Change
- C. Plans
- D. Progress

**Answer:** C

#### NEW QUESTION 237

- (Exam Topic 2)

Which is a purpose of a quality register?

- A. To record the quality management approach for a product
- B. To issue a unique reference number for each product
- C. To detail the number and type of quality activities to be conducted
- D. To identify corrective actions that are required after an audit by quality assurance

**Answer:** C

#### Explanation:

Reference

[http://prince2.wiki/Quality#The\\_Quality\\_Register](http://prince2.wiki/Quality#The_Quality_Register)

#### NEW QUESTION 239

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To review and approve a project mandate
- B. To ensure corporate or programme management has an interface to the project
- C. To define how risks, issues and changes will be managed
- D. To obtain approval for completed products

**Answer:** B

#### Explanation:

Reference

[http://prince2.wiki/Directing\\_a\\_Project#Objective](http://prince2.wiki/Directing_a_Project#Objective)

#### NEW QUESTION 241

- (Exam Topic 2)

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

- A. The work packages are defined by the team manager and supported by a team plan
- B. the work packages provided by the project manager are agreed by the team manager
- C. The team plans are checked by project assurance against the work packages
- D. The stage plan covering the work packages is created with input from the team manager

**Answer:** B

#### NEW QUESTION 245

- (Exam Topic 2)

What process provides information on a team's work to the project manager?

- A. Controlling a stage
- B. Directing a project
- C. Managing a stage boundary
- D. Managing product delivery

**Answer:** D

#### NEW QUESTION 248

- (Exam Topic 2)

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Starting up a Project

**Answer:** D

#### NEW QUESTION 252

- (Exam Topic 2)

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate

- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

**Answer:** D

#### NEW QUESTION 254

- (Exam Topic 2)

What must be produced to meet the minimum requirements when applying the change theme?

- A. A change budget for the analysis of change
- B. Records of the decisions made on all issues
- C. Documents recording the version of each product
- D. Status reports on all products being produced

**Answer:** B

#### NEW QUESTION 259

- (Exam Topic 2)

Which statements about quality assurance and project assurance are CORRECT?

- \* 1. They are both independent of the project manager
- \* 2. They are both the responsibility of the project board
- \* 3. They are both independent from the project management team
- \* 4. They both assure that applicable standards are being used

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** C

#### NEW QUESTION 260

- (Exam Topic 2)

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the project plan
- D. The sequence of events and actions that will be put in place if a risk occurs

**Answer:** A

**Explanation:**

Reference  
<http://prince2.wiki/Risk>

#### NEW QUESTION 262

- (Exam Topic 2)

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

**Answer:** A

#### NEW QUESTION 263

- (Exam Topic 2)

Which is a minimum requirement for applying the plans theme?

- A. The project must have at least two management stages
- B. The team managers in the project must prepare team plans
- C. Scope tolerance must be prioritized using MoSCoW
- D. The project plan must be presented as a Gantt chart

**Answer:** B

**Explanation:**

Reference  
[http://prince2.wiki/Themes#Plans\\_Theme](http://prince2.wiki/Themes#Plans_Theme)

#### NEW QUESTION 268

- (Exam Topic 2)

Which is a purpose of the 'directing a project' process?

- A. To exercise overall control over the project
- B. To take corrective action to control risks and issues
- C. To do the minimum in order to decide whether the project is feasible
- D. To update the project plan before the next stage

**Answer:** A

**Explanation:**

Reference

[http://prince2.wiki/Directing\\_a\\_Project#Purpose](http://prince2.wiki/Directing_a_Project#Purpose)

#### NEW QUESTION 273

- (Exam Topic 2)

Which should be provided by corporate or programme management before the Starting up a Project process commences?

- A. A Project Brief
- B. Sufficient information to identify the prospective Executive
- C. The Project Initiation Documentation
- D. Authority to initiate a project

**Answer:** B

#### NEW QUESTION 276

- (Exam Topic 2)

Identify the missing words in the following sentence.

PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

- A. corporate, programme management or the customer
- B. the project board
- C. the project manager
- D. the change authority

**Answer:** B

#### NEW QUESTION 278

- (Exam Topic 2)

Which is an objective of the 'directing a project' process?

- A. To create the plan to deliver the project product
- B. To select and appoint the project manager
- C. To design the project management team roles
- D. To give authority to deliver the project product

**Answer:** B

#### NEW QUESTION 279

- (Exam Topic 2)

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

- A. At the start of the project
- B. Throughout each stage
- C. When a change is raised
- D. In exception situations

**Answer:** B

**Explanation:**

Reference <https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/>

#### NEW QUESTION 282

- (Exam Topic 2)

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

**Answer:** C

#### NEW QUESTION 287

- (Exam Topic 2)

Which PRINCE2 principle ensures that members of the project management team know what they are expected to contribute?

- A. Manage by exception
- B. Learn from experience
- C. Tailor to suit the project environment
- D. Defined roles and responsibilities

**Answer:** D

**Explanation:**

Reference <https://www.wrike.com/blog/project-management-basics-prince2-explained/>

#### NEW QUESTION 291

- (Exam Topic 2)

Identify the missing word(s) in the following sentence.

The 'controlling a stage' process is used to manage and control each [ ? ] of a project.

- A. delivery step
- B. benefit
- C. delivery stage
- D. team plan

**Answer:** C

#### NEW QUESTION 296

- (Exam Topic 2)

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

- A. Communication management approach
- B. Quality management approach
- C. Project plan
- D. Initiation stage plan

**Answer:** C

#### NEW QUESTION 297

- (Exam Topic 2)

Which is a minimum requirement for applying the organization theme?

- A. The project's approach to engaging with its stakeholders must be defined
- B. Roles must be combined to reduce the number of individuals needed on the project
- C. During a procurement the senior supplier must be appointed from the customer organization
- D. The project team must change at each end stage of the project life cycle

**Answer:** A

#### NEW QUESTION 298

- (Exam Topic 2)

What should be implemented using a risk budget?

- \* 1. A request for change
- \* 2. A contingent plan
- \* 3. Actions to avoid a risk from occurring
- \* 4. Responses to dis-benefits

- A. 1 and 2
- B. 2 and 3
- C. 3 and 4
- D. 1 and 4

**Answer:** A

#### NEW QUESTION 299

- (Exam Topic 1)

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

- A. Managing a Stage Boundary
- B. Managing Product Delivery
- C. Closing a Project
- D. Controlling a Stage

**Answer:** C

#### NEW QUESTION 302

- (Exam Topic 1)

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project

- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

**Answer:** C

#### NEW QUESTION 304

- (Exam Topic 1)

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

**Answer:** B

#### NEW QUESTION 308

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Prepare the plan for the next stage
- B. Assess any benefits that have already been realized
- C. Produce a Benefits Review Plan to identify what benefits are expected
- D. Check that all benefits are realized before closing a project

**Answer:** B

#### NEW QUESTION 313

- (Exam Topic 1)

Which of the following statements about stakeholders are true?

- \* 1. Someone who thinks they will be affected by a project is a stakeholder on that project.
- \* 2. Stakeholders may be internal or external to the corporate organization.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

**Answer:** C

#### NEW QUESTION 315

- (Exam Topic 1)

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

**Answer:** A

#### NEW QUESTION 316

- (Exam Topic 1)

How many roles make up the Project Board?

- A. One
- B. Two
- C. Three
- D. Four

**Answer:** C

#### NEW QUESTION 321

- (Exam Topic 1)

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

- A. Closing a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 326

- (Exam Topic 1)

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

**Answer:** D

#### NEW QUESTION 328

- (Exam Topic 1)

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

**Answer:** C

#### NEW QUESTION 329

- (Exam Topic 1)

From whom does a Team Manager obtain approval for a completed product?

- A. Project Manager
- B. Project Support
- C. The authority defined in the Product Description
- D. Senior Supplier

**Answer:** C

#### NEW QUESTION 334

- (Exam Topic 1)

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

**Answer:** C

#### NEW QUESTION 339

- (Exam Topic 1)

Which does NOT reflect the PRINCE2 principle of continued business justification?

- A. There must be a justifiable reason for starting a project
- B. The business justification drives decision making
- C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.
- D. If a project can no longer be justified, it should be stopped

**Answer:** C

#### NEW QUESTION 340

- (Exam Topic 1)

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

**Answer:** B

#### NEW QUESTION 342

- (Exam Topic 1)

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

**Answer:** B

#### NEW QUESTION 345

- (Exam Topic 1)

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

**Answer:** C

#### NEW QUESTION 349

- (Exam Topic 1)

What is an off-specification?

- A. A new requirement
- B. A quality tolerance
- C. A type of issue
- D. A major risk

**Answer:** C

#### NEW QUESTION 351

- (Exam Topic 1)

Identify the missing words in the following sentence. At the end of a stage, the [ ? ] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

**Answer:** B

#### NEW QUESTION 356

- (Exam Topic 1)

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

**Answer:** B

#### NEW QUESTION 357

- (Exam Topic 1)

Which is a typical core activity within configuration management?

- A. Issue management
- B. Quality inspection
- C. Identification
- D. Preparation

**Answer:** C

#### NEW QUESTION 359

- (Exam Topic 1)

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation.
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

**Answer:** B

#### NEW QUESTION 362

- (Exam Topic 1)

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

**Answer:**



B

#### NEW QUESTION 366

- (Exam Topic 1)

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

**Answer:** C

#### NEW QUESTION 371

- (Exam Topic 1)

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

**Answer:** B

#### NEW QUESTION 373

- (Exam Topic 1)

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Benefits Review Plan

**Answer:** B

#### NEW QUESTION 375

- (Exam Topic 1)

Which is NOT one of the PRINCE2 integrated elements?

- A. Tailoring PRINCE2 to the project environment
- B. The processes
- C. The products
- D. The themes

**Answer:** C

#### NEW QUESTION 376

- (Exam Topic 1)

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

**Answer:** D

#### NEW QUESTION 378

- (Exam Topic 1)

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

**Answer:** B

#### NEW QUESTION 379

- (Exam Topic 1)

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

**Answer:** B

**NEW QUESTION 384**

- (Exam Topic 1)

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

**Answer:** B

**NEW QUESTION 385**

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